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26th of November 2021

Integrated Care Systems/Health and Care Bill/ Partnership working

King's Fund, Briefing on the Health and Care Bill: House of Commons report stage and third reading "This briefing focuses on Parts 1, 2, and 3 of the Bill, which deal with the NHS and its relationships to other parts of the system, including the powers of the Secretary of State, plus proposed changes to information sharing across the health and care system."

HSJ, New rules for ICS boards spark serious concerns "The health and social care secretary has laid an amendment to its Health and Care Bill apparently aiming to limit the involvement of people involved in private healthcare on the boards of integrated care systems." It is felt this could damage systems where services are provided by social enterprises, community interest companies and independent and voluntary organisations.

HSJ, ICS Go Live date could be delayed by six months, leak reveals decision about whether to delay by 3 or 6 months will be made by 15 Jan

Workforce/Leadership

HSJ, Messenger: 'excellent leadership' evident in 'many parts' of NHS "The Messenger review of NHS leadership, announced by the health secretary in October, will examine the 'pay and incentives' offered to the service's most senior figures. It will also look into "effective systems for intervention and recovery in both providers and integrated care systems, and ensuring there are "the right incentives for the best leaders and leadership teams to take on the most difficult leadership challenges." Terms and conditions for the review were published 23rd Nov. Link available within HSJ item.

NHS England, The future of NHS human resources and organisational development "the report outlines a 10-year strategy. It contains 35 actions that set out how the NHS's people profession will be developed to work differently during that time."

Digital

DHSC, Wade-Gery Review, Putting data, digital and tech at the heart of transforming the NHS "This review sets out nine recommendations, which the Secretary of State has confirmed he will accept in full. It argues for a shift in culture, operating model, skills, capabilities and processes to put data, digital and technology at the heart of how we transform health services. It recognises progress made by NHS Digital and NHSX during the past two years of the pandemic."

Nuffield Trust, Fit for the future: what can the NHS learn about digital health care from other European countries "The rapid increase in the use of technology during the Covid-19 pandemic has shown that digital health technology will be a fundamental part of health system recovery and for preparing for the future. This report examines the approach that five European countries have taken to implementing digital technology and draws out learnings for the NHS."

HSJ, [NHS Digital to merge with NHS England in major tech overhaul](#)
Two tech bodies to merge into NHS England
NHSD and NHSX brands to be retired
NHSD interim CEO to become chief information officer at NHSE

Raconteur, [How digital twins could transform healthcare](#) "A digital twin is a virtual replica or simulation of a physical asset or entity with a view to testing and or improving the real world version. Long used in other industries, this article explores the use of digital twins in healthcare to improve the development of new medicines or to test clinical decisions in a safe environment."

NHS Performance / NHS Finance
Red Cross, [Nowhere else to turn: exploring high intensity use of accident and emergency services](#) "people from the most deprived areas of the UK are more likely to be in poor health and most likely to attend A&E most frequently. We believe that high intensity use of A&E is fundamentally a health inequalities issue."

King's Fund, Blog, [What will 'better' elective care look like in the future](#) "5.8 million people and counting are currently waiting for elective treatment in England – and more than 12,000 have been waiting more than two years – with ministers suggesting that waits will 'get worse before they get better'." This blog piece addressing what 'better' might look like

RCEM, [Acute Insight Series: Crowding and its consequences](#) "this report examines crowding and its consequences. It finds that at least 4,519 patients have died as a result of crowding and 12 hour stays in EDs in England in 2020-2021. The report urges governments, NHS England and devolved equivalents, integrated care systems, and trusts to take a system-wide approach to tackling the problem."

National Voices, [Timely access to care: principles for recovery](#) "This report uncovers that timely access to care is now the most pressing concern of people who live with ill health, disability or impairment. It finds that primary care, community services, mental health, elective and specialist care and urgent and emergency services are all impacted by delays, waits, service disruptions and cancellations. It concludes that rebuilding timely access to health and care needs to be the top priority for all system leaders."

Equality and Equity
HSJ, [National plan needed to end discrimination against disabled NHS staff, say leaders](#) "Kate Smyth and Peter Reading, who co-chair a network of disabled NHS directors, said a long-term national strategy for the workforce disability equality standard is needed to eliminate discrimination issues, similar to the strategy which is being worked on around race."

Transformation
HSJ, [NHSE set to create new 'transformation factory' to redesign services](#) "NHS England must build a 'transformation factory' to revolutionise 'how it supports innovation in the delivery of care', according to a new review of NHS tech leadership."

CQC, [Safety, Equity and Engagement in Maternity Services](#) "Issues such as the quality of staff training; poor working relationships between obstetric and midwifery teams, and hospital and community-based midwifery teams; a lack of robust risk assessment; and a failure to engage with, learn from and listen to the needs of local women all continue to affect the safety of some hospital maternity services."

Local News

BBC News, [Bristol NHS patients face longest wait in England for a hospital bed](#)

KnowledgeShare Current Awareness- Self-register [here](#)

You can register to receive further information on topics of your choice. Sent regularly to your email address and providing you with the latest reports, articles and guidelines. Please complete the form with as much information as possible.

NHS OpenAthens- Self-register [here](#)

You will need your own NHS OpenAthens account to access databases and other online resources. Select your organisation. Your username will be generated after you submit the online registration form. Look out for an automated e-mail from 'OpenAthens' in your Inbox; click on the activation link to set your password.

This guide provides a selection of relevant resources and is not intended to be a comprehensive list. All websites have been evaluated and details are correct at the time of publications.

Details correct at time of going to print. Please note that resources are continuously updated.

For further help or guidance, please contact a member of library staff.

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