

EXECUTIVE UPDATE

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Integrated Care Systems/ Integration

NHS Providers, [Providers in place-based partnerships: case studies of local collaboration](#), “This briefing aims to support the development of successful place-based partnerships by articulating the essential contributions of trusts – as one of several key partners – and exploring how trusts’ role at place might evolve over time. It sets out how trusts are involved in strategic place-based planning in partnership with others and in delivering joined up care.”

The King’s Fund, [Are ICSs getting off to the right start?](#), “Anna Charles and Richard Murray discuss what early indicators might signal whether ICSs are getting off to the right start?”

NHS Confederation, [NHS Oversight Framework 2022/23: what you need to know](#), “The NHS Oversight Framework describes NHS England’s approach to oversight of integrated care boards and trusts for 2022/23. It builds on the approach outlined in the NHS System Oversight Framework 2021/22. This briefing highlights the main changes to the framework for 2022/23 and the implications for members.”

NHS England, [Working in partnership with people and communities: statutory guidance](#), “This guidance is for Integrated Care Boards, NHS trusts, foundation trusts and NHS England. It supports effective partnership working with people and communities to improve services and meet the public involvement legal duties.”

Workforce/Leadership

The Health Foundation, [NHS workforce projections 2022](#), “This report provides the REAL Centre’s projections of future NHS workforce supply – the number of staff likely to be in post – and demand, the number of staff likely to be required. In this analysis, a gap between projected workforce supply and demand indicates that the NHS is unlikely to be able to deliver 2018/19 standards of health care using existing care models.”

Nuffield Trust, [Fronting up to the problems: what can be done to improve the wellbeing of NHS staff?](#), “The NHS is not in a place where it can lose staff, but many workers in the health service have faced unimaginable difficulties during the pandemic. How worried should we be about NHS staff health and wellbeing? This long read looks at how bad the situation is and what can be done to improve things.”

Population Health

The King’s Fund, [How do you measure the success of population health approaches?](#), “How do leaders measure the success of population health efforts? In this blog, Durka Dougall of the King’s Fund outlines five key considerations for leaders wanting to assess the impact of this work on the communities they serve.”

NHS Performance / NHS Finance

The Health Foundation, [How many hospital beds will the NHS need over the coming decade? General and acute hospital beds in England \(2018-2030\)](#), “This report reviews past trends in hospital bed numbers and sets out projections for the number of general and acute beds required in 2030/31 under different assumptions about the time patients spend in hospital. Under these projections, an additional 23,000 to 39,000 beds would be needed in 2030/31 to deliver 2018/19 rates of care.”

RedQuadrant, [Building the right support: an analysis of funding flows](#), “This report seeks to examine the funding flows, and any related financial incentives and disincentives, that enable people to move out of hospital into homes with care and support, and develop the infrastructure of community services that prevent unnecessary hospital admissions and enable people to live ordinary lives in the community.”

Equality and Equity

Department of Health and Social Care, [Women’s health strategy for England](#), “This document sets out the government’s strategy for women’s health, encompassing their ambitions for the next 10 years, and detailing the actions that will be taken to improve the health and wellbeing of women and girls in England.”

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This guide provides a selection of relevant resources and is not intended to be a comprehensive list. All websites have been evaluated and details are correct at the time of publications.

Details correct at time of going to print. Please note that resources are continuously updated.

For further help or guidance, please contact a member of library staff.

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