

EXECUTIVE UPDATE

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Integrated Care Systems/Integration

The King's Fund, [If integrated care cannot tackle inclusion health, we should all be worried](#), "Getting health and care right for some of the most excluded populations in the country needs intentional local leadership committed to a bigger scale of impact. In this blog, Toby Lewis discusses health inclusion in the recent integrated care landscape."

Workforce/Leadership

NHS Providers, [Rising living costs – the impact on NHS, staff and patients](#), "This briefing is based on a survey of trust leaders, and focuses deliberately on the impact of the rising cost of living on NHS staff, and the patients and communities they support."

Nuffield Trust, [Peak leaving? A spotlight on nurse leaver rates in the UK](#), "Nursing is the single largest profession in the NHS, but it suffers from substantial staffing shortages. This analysis from Billy Palmer and Lucina Rolewicz reflects on the rate at which the health service is losing nurses, and considers the reasons why."

NHS Employers, [Health and wellbeing communications guide](#), "This guide provides practical tools that will help NHS health and wellbeing and staff experience leads deliver successful campaigns and initiatives."

The King's Fund, [How can managers and leaders support staff wellbeing in the NHS?](#), "At a time of crisis for the health and care system, how can managers and leaders in the NHS be supported to line manage and lead well? Simon Newitt outlines the thinking behind The King's Fund new free online course that aims to do that."

The King's Fund, [Leading well for staff health and wellbeing in the NHS](#), Online Course, "This free, online, three-week course will help develop attendees understanding of their own health and wellbeing and learn to better lead and support their colleagues, team and organisation."

The King's Fund, [The courage to press the pause button: the role of OD in supporting health and care leaders](#), "What challenges are leaders in the health and care system facing? And what role can organisational development play in supporting leaders to tackle the root of these challenges? Sally Hulks shares insights from former participants of The King's Fund Advanced Organisational Development programme."

Population Health

NHS England, [Long COVID: A framework for nursing, midwifery, and care staff](#), "This framework supports nurses, midwives and care staff in ensuring care remains at a high standard, as well as demonstrating their significant contribution to the long COVID response. It gives the opportunity to embrace collective leadership in supporting the people and communities served and showcases good practice as it emerges across England."

The Health Foundation, [A framework for NHS action on social determinants of health](#), "This long read outlines a framework to understand potential approaches for NHS organisations seeking to address social factors that shape health, focusing on the role of local and regional action. It describes four categories of potential approaches, from more narrow interventions focused on improving care for individual patients, to broader partnerships to improve the health of populations."

NHS Performance/NHS Finance

Nuffield Trust, [Will the 'down payment' be enough to sustain the social care system?](#), "In her first address to parliament the Secretary of State for Health and Care announced a £500 million fund intended to help free up hospital beds over winter and help retain and recruit more care workers – a fund described as a 'down payment'. Natasha Curry describes the likely impact of this latest injection of short-term cash on the beleaguered social care system."

Nuffield Trust, [Hospitals at capacity: understanding delays in patient discharge](#), "This QualityWatch blog from Sophie Flinders and Sarah Scobie takes a closer look at the rising number of patients facing delays in leaving hospital – and explores the reasons why it's happening."

HSJ, [Why NHS pain will follow Truss' economic chaos](#), Podcast, "With warnings the public sector could be forced to bear the brunt of last week's tax cuts, this podcast discusses the dire impact this will have on the NHS' finances, its ability to retain staff and deal with the Covid backlog."

NHS Confederation, [A renewed vision for the NHS](#), "This report outlines members' views on what national bodies and the government should consider when planning for the future, including how the NHS Long Term Plan priorities may need to be adjusted post COVID-19."

Centre For Health Economics, [The potential for payment reform to influence emergency admissions: the case of blended payments in the English NHS](#), "This paper constitutes the second output of the ESHCRU2 project 3.1 analysis of purchaser-provider contracts: modelling risk sharing and incentive implications. This project has focused on the implications of payment reform of blended payment for emergency care. Building on the new theoretical model (Chalkley et al 2022) this paper is an empirical investigation of hospitals' propensities to admit patients who attend their Accident and Emergency Departments. It provides a basis for considering the potential impact of the blended payment reform on emergency admissions."

Equality and Equity

Office for Health Improvement and Disparities, [Health disparities and health inequalities: applying All Our Health](#), "This All Our Health: health disparities and health inequalities resource highlights that everyone can contribute to addressing health disparities and health inequalities in the course of their everyday work or role. It has been created to help a wide range of organisations and professions, including health and care professionals, practitioners, commissioners, senior leaders, managers, and voluntary community sector workers."

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NHS OpenAthens- Self-register [here](#)

You will need your own NHS OpenAthens account to access databases and other online resources. Select your organisation. Your username will be generated after you submit the online registration form. Look out for an automated e-mail from 'OpenAthens' in your Inbox; click on the activation link to set your password.

This guide provides a selection of relevant resources and is not intended to be a comprehensive list. All websites have been evaluated and details are correct at the time of publications.

Details correct at time of going to print. Please note that resources are continuously updated.

For further help or guidance, please contact a member of library staff.

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