

EXECUTIVE UPDATE

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Integrated Care Systems/Integration

NHS England, [Operating framework for NHS England](#), “This document sets out in more detail how NHS England will work. It outlines NHS England’s purpose and behaviours, how they will add value, their medium-term priorities and the accountabilities and responsibilities of the different organisations in the NHS, as well as how they will work with their partners across the health and care system. It will inform how NHS England develop as an organisation in order to become more agile and reduce duplication and help the NHS to deliver the priorities identified within the NHS Long Term Plan alongside the actions needed to respond to the pandemic and wider pressures.”

NHS Confederation, [NHS England’s new operating framework: what you need to know](#), “This document clarifies the behaviours underlying the new statutory duties on NHS England and system partners, without being too prescriptive about local arrangements.”

National Audit Office, [Introducing Integrated Care Systems: joining up local services to improve health outcomes](#), “This report examines the setup of ICSs by DHSC, NHSE, and their partners and the risks they must manage. Unlike many National Audit Office reports, this is not an assessment of whether the programme has secured good value for money to date because ICSs have only recently taken statutory form. Instead, it is an assessment of where they are starting from and the challenges and opportunities ahead. The recommendations made intend to help manage those risks and realise those opportunities.”

Future Health, [Under pressure: an analysis of primary care pressures facing Integrated Care Systems at launch](#), “This report highlights a number of systems with relatively high levels of deprivation who are also experiencing relatively high primary and secondary care pressures. For new ICS leaders understanding these differences in population health need, through detailed and co-ordinated data analysis and working closely with local places to develop tailored approaches will be critical. This report seeks to provide ideas for positive action in two forms.”

NHS Confederation, [Ways of working between the health and wellbeing board and integrated care partnership in Lincolnshire](#), “How Lincolnshire’s ICS, Better Lives Lincolnshire, facilitated partnership working between the integrated care partnership and local authority HWB.”

Workforce/Leadership

GMC, [The state of medical education and practice in the UK: the workforce report 2022](#), “This report analyses workforce trends in the GMC’s medical register to provide a data resource for policymakers and workforce planners. Across all four UK nations, there is an increased focus on the steps needed to ensure health services have the capacity to meet patients’ needs, now and into the future. This report contributes to the efforts led by the UK governments and healthcare organisations across the UK to secure the future workforce that health services need.”

Nuffield Trust, [The NHS workforce in numbers: facts on staffing and staff shortages in England](#), “Despite the huge scale of its labour force, it is increasingly apparent that the NHS doesn’t have enough staff to meet demand. In this updated explainer the Nuffield Trust lay out the facts – in so far as the existing data allows – on size and structure of the current NHS workforce. It highlights the extent of current shortages and their effect, and outlines some of the workforce pressures that lie ahead.”

Population Health

The King's Fund, [Are community diagnostic centres \(CDCs\) really moving care closer to home?](#), "The vision is for CDCs to be 'one-stop shops for checks, scans and tests', designed to achieve early diagnoses for patients and timely treatment and intervention. But are they delivering on this vision, removing barriers to access and moving care closer to home? Charlotte Wickens, Danielle Jefferies and Sneha Sircare examine the evidence."

Nuffield Trust, [Falling short: how far have we come in improving support for unpaid carers in England?](#), "People who provide care unpaid for a family member or a friend due to illness, disability, or mental health provide a vital role bridging gaps in state-funded support. But despite the laudable policy statements in support of carers, this Nuffield Trust report looking at the policy history and latest data shows that the reality for unpaid carers has been one of diminishing help over time."

NHS Performance/NHS Finance

The King's Fund, [Poor NHS buildings mean poor NHS care](#), "While the government is promising to build '40 new hospitals', Siva Anandaciva, Chief Analyst at The King's Fund, considers the reality for patients and staff in existing NHS buildings and the cost of dealing with the maintenance backlog."

The King's Fund, [Why do diagnostics matter? Maximising the potential of diagnostics services](#), "This briefing explores the role that diagnostics play in underpinning much of the activity that takes place in the health and care system, the policy focus to date and where attention is needed to ensure diagnostic capacity and capability are fit for the future."

Nuffield Trust, [Should emergency departments move patients to other wards even when there's no bed space available?](#), "With emergency departments beyond capacity throughout the country, some hospitals have been trialling an approach of moving a set number of patients into inpatient wards each hour, regardless of bed availability. Is this a viable solution to the problems faced throughout the system? Dr Louella Vaughan assesses the evidence and argues for further caution before rolling out such a model."

Department of Health and Social Care, [Reading the signals: Maternity and neonatal services in East Kent – the Report of the Independent Investigation](#), "The primary reason for this report is to set out the truth of what happened at East Kent maternity services for their sake, and so that maternity services in East Kent can begin to meet the standards expected nationally, for the sake of those to come. The report identifies four areas for action."

NHS Confederation, [The link between investing in health and economic growth](#), "This analysis shows that growth in healthcare investment has a clear relationship with economic growth. It shows that for each £1 spent per head on the NHS, there is a corresponding return on investment of £4 – showing economic benefit to investing in our national health service."

HSJ, [What Chancellor Hunt means for the NHS](#), Podcast, "Former health secretary Jeremy Hunt is now the most powerful person in the country. This podcast discusses what some of his mini-budget reversals mean for the NHS and if the health service is safe in his hands."

Data

The King's Fund, [Poverty and the health and care system: the role of data and partnership in bringing change](#), "Health and care systems can mitigate, reduce and prevent poverty's effects on health, but to do this they need to be much better at sharing and acting on data. This long read by The King's Fund and the Centre for Progressive Policy sets out the data available, explores existing good practice, and what needs to happen next."

Equality and Equity

The King's Fund, [The Office for Health Improvement and Disparities: one year on](#), "In this blog David Buck, Senior Fellow at The King's Fund, looks at the public health gains and losses one year on from the formation of the Office for Health Improvement and Disparities."

The Health Foundation, [How does residential mobility shape the health of local areas?](#), "In this piece, The Health Foundation uses open access area-level data on migration from the 2011 census for England and Wales to better understand residential mobility patterns and how they might contribute to geographical inequalities in health."

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NHS OpenAthens- Self-register [here](#)

You will need your own NHS OpenAthens account to access databases and other online resources. Select your organisation. Your username will be generated after you submit the online registration form. Look out for an automated e-mail from 'OpenAthens' in your Inbox; click on the activation link to set your password.

This guide provides a selection of relevant resources and is not intended to be a comprehensive list. All websites have been evaluated and details are correct at the time of publications.

Details correct at time of going to print. Please note that resources are continuously updated.

For further help or guidance, please contact a member of library staff.

Compiled by:

Katy Kitto

Library and Knowledge Service, Yeovil District Hospital NHS Foundation Trust

Katy.Kitto@YDH.nhs.uk