

EXECUTIVE UPDATE

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Integrated Care Systems/Integration

NHS England, [Guidance on developing the joint forward plan](#), “This guidance supports integrated care boards (ICBs) and their partner NHS trusts and foundation trusts to develop their first 5-year joint forward plans with system partners. This guidance sets out a flexible framework for joint forward plans to build on existing system and place strategies and plans, in line with the principle of subsidiarity. It also states specific statutory requirements that plans must meet.”

The King’s Fund, [Under pressure: what will 2023 hold for the health and care system?](#), “It goes without saying that this is an exceptionally difficult time for many that work in, or rely on, health and care services in England. Does 2023 hold out hope of something better?”

Workforce/Leadership

NHS England, [Growing occupational health and wellbeing together: our roadmap for the future](#), “Growing occupational health and wellbeing together provides a strategic and long-term road map that enables us to fully realise the value that occupational health and wellbeing (OHWB) services and the multi-professional family of OHWB people bring to enabling the wellbeing of NHS people, which in turn leads to better patient care.”

NHS Performance/NHS Finance

NHS Confederation, [2023/23 NHS Priorities and operational planning guidance: what you need to know](#), “Overview and analysis of NHS England’s operational planning guidance and priorities for the service in 2023/24.”

The King’s Fund, [The health policy year in review 2022](#), “Just when you thought things couldn’t get any stranger, 2022 happened. Here The King’s Fund’s Chief Analyst, Siva Anandaciva’s takes a look at what the 2022 health policy year had in store.”

HSJ, [The New Year war on the waiting list](#), Podcast, “NHS trusts have been given 20 days by NHS England to book in all patients who have been waiting longer than 78 weeks for their elective appointment, this podcast discusses the thinking behind this and how trusts might tackle this new challenge without any more money or resources. It also unpacks the latest performance data, which confirmed December was the worst on record for multiple key measures.”

Nuffield Trust, [Our urgent care system needs long-term rehabilitation to meet patients’ needs](#), “With the NHS under relentless pressure this winter and as records keep getting broken for all the wrong reasons, Helen Buckingham takes a closer look at why hospitals are so full, and emphasises the importance of supporting and helping the health service’s staff.”

Data

NHS Digital, [Acute Data Alignment Programme \(ADAPt\)](#), “The Acute Data Alignment Programme (ADAPt) is a joint programme between NHS Digital and the Private Healthcare Information Network (PHIN) which is looking to adopt common standards for data collection and performance measures across both the NHS and private healthcare. This will ensure that relevant information is consistently recorded and available so it can be more easily analysed and compared.”

National Data Guardian, [What do we mean by public benefit? Evaluating public benefit when health and adult social care data is used for purposes beyond individual care](#), “The National Data Guardian for Health and Social Care in England has published this guidance to help organisations carry out better public benefit evaluations when they are planning to use or allow access to data collected during the delivery of care for reasons other than care provision.”

Transformation/Digital

BMA, [Getting IT Right: the case for urgent investment in safe, modern technology and data sharing in the UK's health services](#), “This report seeks to identify and explore the areas that doctors feel need improvement in order to achieve digital transformation ambitions. These include infrastructure; interoperability of clinical information systems; user involvement in the design and implementation of digital transformation strategies; digital inclusion so that patients can access digital health services if they want to, and financial investment.”

Equality and Equity

The King's Fund, [Recovering elective waits inclusively: where to start?](#), “Can the NHS effectively combine the aims of clearing the elective backlog and tackling health inequalities? It's a question that systems and providers have been faced with since NHS England requested that recovery in the wake of the pandemic is managed inclusively. Some may think these aims are at odds with one another, while others will champion their unification. In the first stage of a new research project about inclusive approaches to reducing backlog, The King's Fund have been looking at what we can learn from NHS boards about how the issue is playing out.’

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You will need your own NHS OpenAthens account to access databases and other online resources. Select your organisation. Your username will be generated after you submit the online registration form. Look out for an automated e-mail from 'OpenAthens' in your Inbox; click on the activation link to set your password.

This guide provides a selection of relevant resources and is not intended to be a comprehensive list. All websites have been evaluated and details are correct at the time of publications.

Details correct at time of going to print. Please note that resources are continuously updated.

For further help or guidance, please contact a member of library staff.

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