

EXECUTIVE UPDATE

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Integrated Care Systems/Integration

NHS Providers, [Specialised services and system working: risks and opportunities](#), “This briefing aims to outline the changes NHSE plans to implement from April 2023; and provide some preliminary analysis of the benefits and risks inherent in greater system leadership of specialized services. It is informed by extensive engagement with both trusts and NHSE. It is published as systems and national bodies prepare for implementation in 2023/24 with a view to sharing trust leaders’ analysis of the opportunities these changes offer, foregrounding some risks which must be addressed, and informing decisions around transition planning.”

Workforce/Leadership

Nuffield Trust, [Basis of negotiation: recommendations to improve the NHS pay review process](#), “With the NHS pay review process recently coming in for criticism, Billy Palmer presents an 11-point plan to help make it more fit for purpose. He sets out practical recommendations for the UK governments, pay review bodies and unions – that would improve the current arrangements.”

HSJ, [The staff the NHS forgot](#), Podcast, “An HSJ investigation has revealed trusts are denying staff employed by their wholly owned subsidiary companies the pay and conditions offered to other staff. This podcast discusses why this forgotten group of the workforce are missing out.”

NHS Performance/NHS Finance

The Health Foundation, [What is the outlook for health funding?](#), “In this analysis, The Health Foundation looks at the outlook for health funding following the 2022 Autumn Statement, draws out some implications for clearing the NHS estate maintenance backlog and looks at the potential impact of pay and other cost pressures on NHS spending power.”

The King’s Fund, [Independent health care and the NHS](#), “In this briefing, The King’s Fund sets out some of the trend in public and private spending on independent sector health care providers. They consider what factors may be driving these trends, looks at the impact this has on household spending among different groups, and considers some of the implications for the public and the NHS.”

HSJ, [A game changer for length of stay?](#), Podcast, “The debate over single patient rooms has raged for many years, but emerging news from Liverpool’s new hospital suggests it could be a game-changer for cutting patients’ length of stay. This podcast discusses the impact of the much-maligned city trust’s new hospital on patient flow.”

Transformation/Digital

NHS Providers, [Making the most of your electronic patient record system](#), “This guide is for trusts who have an electronic patient record system (EPR) already in place and want to realise the transformational opportunities it presents. It focuses on the role of the board in leading these changes.”

Equality and Equity

The King’s Fund, [Home is at the heart of inclusion health – here’s why](#), “Jackie Stevens, Associate Director of strategic work programmes, at Hampshire and Isle of Wight Integrated Care System writes about work to make home the heart of inclusion health in one integrated care system.”

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This guide provides a selection of relevant resources and is not intended to be a comprehensive list. All websites have been evaluated and details are correct at the time of publications.

Details correct at time of going to print. Please note that resources are continuously updated.

For further help or guidance, please contact a member of library staff.

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